

Budgeting for Financial Performance

Description	REF	Medium Term Revenue & Expenditure Framework		
		2008/2009	2009/2010	2010/2011
		Budget Year	Budget Year+1	Budget Year+2
		R	R	R
Operating Revenue				
Property Rates	A	1,140,000	1,208,400	1,280,904
Service Charges	A	4,814,125	5,304,420	5,875,646
Rental of facilities and equipment	A	-	-	-
Interest earned - external investments	D	250,000	150,000	150,000
Interest earned - outstanding debtors	D	665,000	570,000	570,000
Fines	B	9,550	10,000	10,000
Licences and permits	B	80,000	88,000	100,000
Government grants and subsidies - Operating	E	8,810,470	10,538,750	12,858,110
Government grants and subsidies - Capital	F	3,886,000	6,310,000	5,151,000
Other revenue	B	588,020	647,710	705,240
Public contributions, donated & contributed PPE	B,L	-	-	-
Gains on disposal of PPE	B	-	-	-
		20,243,165	24,827,280	26,700,900
Operating Expenditure				
Employee related cost		7,333,550	7,773,890	8,240,550
Remuneration of Councillors		650,330	689,360	730,730
Administrative Expenditure		8,571,170	11,655,393	11,718,199
Bad & Doubtful debts	M	313,375	342,780	376,661
Collection costs		-	-	-
Depreciation		-	-	-
Repairs & Maintenance	N	586,800	1,002,900	2,025,860
Finance Charges		-	-	-
Bulk Purchases		1,900,000	2,185,000	2,512,750
Contracted Services		735,000	735,000	735,000
Grants & Subsidies				
		20,090,225	24,384,323	26,339,750
Operating Surplus/(Deficit)		152,940	442,957	361,150

Budgeting for Cash Flow

Description	REF	Medium Term Revenue & Expenditure Framework		
		2007/2008 Budget Year	2008/2009 Budget Year+1	2009/2010 Budget Year+2
		R	R	R
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts				
Cash receipts from ratepayers and other	A,B	6,631,695	7,258,530	7,971,790
Cash receipts from government - operating	E	8,810,470	10,538,750	12,858,110
Cash receipts from government - capital	F	3,886,000	6,310,000	5,151,000
Interest Received	D	915,000	720,000	720,000
		20,243,165	24,827,280	26,700,900
Payments				
Cash paid to suppliers and employees		20,090,225	24,384,323	26,339,750
Finance charges paid		-	-	-
		20,090,225	24,384,323	26,339,750
NET CASH FROM/USED OPERATING ACTIVITIES		152,940	442,957	361,150
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
Proceeds on disposal of PPE		-	-	-
Decrease in current/non-current debtors	C	-	-	-
Decrease in inventory		-	-	-
Decrease in non-current receivables	C	-	-	-
		-	-	-
Payments				
Increase in inventory		-	-	-
Increase in long term investments		-	-	-
Purchase of Property, Plant & Equipment	I,J	-	-	-
		-	-	-
NET CASH FROM/USED INVESTING ACTIVITIES		-	-	-
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts				
Borrowing long term/refinancing	K	-	-	-
Increase in consumer deposits		-	-	-
		-	-	-
Payments				
Repayment of borrowing	K	-	-	-
		-	-	-
NET CASH FROM/USED FINANCING ACTIVITIES		-	-	-
NET INCREASE/(DECREASE) IN CASH HELD		152,940	442,957	361,150
Cash/cash equivalent at the year begin:		-	-	-
Cash/cash equivalent at the year end:		152,940	442,957	361,150

Reconciliation of reserves and commitments backed by cash/investments

Description	REF	Medium Term Revenue & Expenditure Framework		
		2007/2008 Budget Year	2008/2009 Budget Year+1	2009/2010 Budget Year+2
		R	R	R
Reserves to be backed by cash	G	-	-	-
Capital budget creditors unpaid at year end	J	-	-	-
Total commitments		-	-	-
Total cash and investments available				
Cash/cash equivalents at year end		152,940	442,957	361,150
Long term investments held	H	-	-	-
Cash and investments available		152,940	442,957	361,150